

ENGAGING THE PRESENT AND FUTURE CCSD TEACHER:

A proactive plan to address our teachers needs and collaborate with Human Resources to effectively market the opportunities in the district.



Office of Strategy and Communications 75 Calhoun Street Charleston, SC 29401

GOAL

To proactively engage our current teachers and aggresively communicate incentives and initiatives available to prospective CCSD teachers.

BACKGROUND

Internal:

In the Summer of 2017, the Charleston County School District held <u>Listening Sessions</u> to engage stakeholders about the new District Strategic Plan. These events were geared towards receiving feedback from all stakeholders including the community, parents and teachers.



When speaking with the educators in the district, the administration noticed a common theme. Educators felt detached from the administration and that there was not a concerted effort to make teachers feel valued and recognized.

External

Teacher morale was just one of problem the District was facing, as the state of South Carolina, along with the rest of the country, was facing a declining teacher market. This would result in 7,300 South Carolina public school teachers not returning for the 2018-2019 academic year.

The district's superintendent and Board of Trustees foresaw this trend and were quick to establish numerous measures and programs to assist in the recruitment of teachers for the coming years.

Some of the measures that were implemented included: the <u>TeachCharleston</u> program, <u>Rural Recruitment Initiative</u> and <u>High Poverty Schools Math and Science</u> Incentives.

ACTION PLAN

The Office of Strategy and Communications realized the importance of creating a targeted and proactive marketing plan aimed at bridging the gap between teachers and the administration, as well as communicating the initiatives being implemented to combat a potential district-wide teacher shortage.

Internally, the office was concerned with the common teacher complaints which included a irrelevant Employee Discount program and a general lack of recognition for the the work being done in the classroom.



EMPLOYEE DISCOUNTS

CCSD's previous employee discount plan was housed on the employee Intranet and was not visible. It consisted of discounts that had been copied and pasted off of a public webpage and did not include any unique perks.

The decision was made to start from scratch and create a new and more visible program that leveraged local businesses that would be relevant to our employees. This new platform needed to be more aesthetically pleasing, visible and easier to navigate.



The goal was two fold: provide an incremental discount to our staff, as well as begin to cultivate partnerships within the business community that could be valuable in the future.

Rollout Phase

The previous program was primarily corporate-based with the exception of the local Parks and Recreation Department, the South Carolina Aquarium and the Children's Museum. These organizations were used as a

building block for the new website.

Soliciting businesses can be difficult without a staff member solely dedicated to selling the program. Validating the project without a track record of success was another concern.

Before reaching out to prospective partners, <u>a letter</u> was sent out from the administration that specifically addressed the goals of the program and the opportunities that would be available to any business that partnered with CCSD. Another selling point to local merchants was the assurance that there would never be a cost incurred to participate.

Staff contacts were vital to kickstarting the campaign, several teachers provided leads for merchants that had children in the CCSD classrooms. A marketing company that represented numerous establishments was contacted and provided a handful of clients.

The rollout of the plan incorporated numerous components so that the district's 6,500+ employees would be aware of the initiative. Promotions included:

- Updates published in weekly All-Staff newsletter
- Permanent icon located on the Employee Portal
- External press release to local media
- Intranet homepage slider





Results and Continued Execution

The rollout in January of 2018 included roughly fifteen local businesses. Currently, there are over forty partners, in addition to numerous popular corporate businesses. Periodic emails are sent to participants updating them on the program and offering the opportunity to change their listings.

Some businesses have continued their participation by donating to district functions such as the Teacher Gala, Teacher's Roundtable, and Professional Development.

All new hires are given information regarding where to find details on the program, along with the goal of the program and opportunities to contribute.



A <u>press release</u> was issued by CCSD in August of 2018 touting the success of the program. The release was published by numerous <u>media outlets</u> and social media platforms.

Supporting Documents



Press Release August 22, 2018



Employee Discount Website CCSD Intranet



Flyer Included to New Hires

TEACHER RECOGNITION

The district's administration has been proactive in working to support teachers by increasing their pay but understands the importance of doing a better job recognizing our teachers.

Every Spring, CCSD holds a Recognition Dinner for all of the district's Teachers of the Year and uses the event to name the District's Teacher of the Year (TOY).

Two months prior to the banquet, the five finalists for the district award are surprised by members of the administration and Office of Teacher Effectiveness.

The TOY process presented an opportunity to increase the awareness of the event, as well as individually recognizing each school's winner.

The process begins in November when each school names their individual Teacher of the Year.

The month has been devoted to CCSD's "Teacher Tributes" profiles that are published on the <u>district's website</u> and <u>social media</u>. Principals and teachers are contacted to obtain photos, basic information and details about their TOY and why this person was selected. The information is used to create an

"The 2018-2019 Teachers of the Year came to life when he created individual profiles for seventy-nine teachers. Each excerpt was unique, creative, and innovative.

The profiles really showcased the individual strengths of each teacher. Plus, it made the process fun and exciting.

I felt like a local celebrity on the county website and in the community. Thanks for personalizing each story and making the TOY's feel so special. "

Erin Bua, 2019 Teacher of the Year, James B. Edwards

individual graphic for each winner that is displayed along with the writeup.

The "Teacher Tribute" provides an opportunity for educators to be recognized both internally and externally. It includes all schools and allows each educator to have their own spotlight.

Supporting Documents



CCSD Website
Slider Image



<u>Facebook Gallery</u> 2018 Teachers of the Year



Website Gallery

The Surprise

All teachers that choose to pursue the District's Teacher of the Year honor are eligible to be surprised in March. The special day is always exciting and filled with excitement for those individuals that are lucky to be present. We wanted to convey that energy to our entire community, which led to the idea of using Facebook Live to broadcast each of the five nominees.

The event is promoted several days before and provides the district with an additional opportunity to promote the sponsor, Rick Hendrick of Charleston. Their logo is overlayed on the video and streamed for all five videos and visible in the recaps from the day.

The Videos



Link

SOA Teacher of the Year Finalist - Kevin Short 649 views · March 1, 2018



Whiteside ES TOY Finalist -Stephanie Haecherl 1.2K views · March 1, 2018

Link



Mt. Pleasant Academy TOY Finalist- Amanda Prohaska 1.4K views · March 1, 2018



James Island ES TOY Finalist -Margaret Hale

2.6K views · March 1, 2018

Link Link

The Event

The Teacher Recognition event is wonderful and it is hard to improve on the magic of the evening, but similar to the idea of surprising the teachers, it can be expanded to create a buzz for the announcement which happens at the end of the evening. Facebook Live is utilized to stream the video and is extended live as the winner makes their way outside to a newly gifted vehicle. This provides another opportunity to highlight both the sponsor and Teacher of the Year.

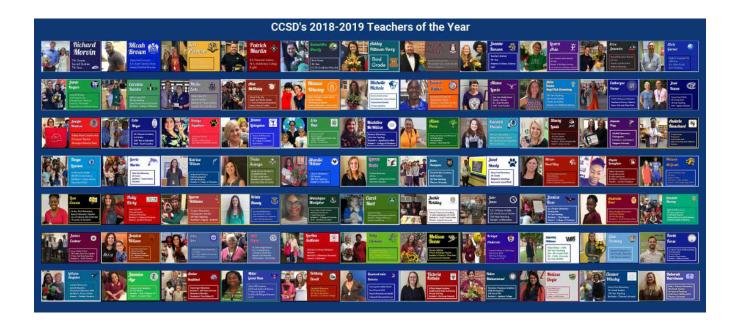


TOY Announcement Link



Rick Hendrick of Charleston Presentation

CCSD TEACHERS OF THE YEAR



WEEKLY RECOGNITION

The Teacher of the Year celebration is a massive undertaking and a fantastic way to recognize our teachers.

The "Unsung Educator of the Week" takes on the same theme but is a staple feature. The idea originated as a way to profile the small things that teachers do on a daily basis, that normally go unnoticed.

UNSUNG EDUCATOR OF THE WEEK



Melissa Miller, Kindergarten Teacher Midland Park Primary

"Melissa Miller has a fierce passion for teaching and caring for the students she serves. She goes above and beyond to make our school a better place for staff and students. She advocates for every student. She plans thoughtful, meaningful learning opportunities for students, organized a Hispanic Hentiage luncheon for praesh and staff, volunteered her time to distribute turkeys to families, started a collection of donations for several staff members facing hardships and is always willing to support a colleague. Ms. Miller is an incredibly caring advocate and educator who takes actions towards improving our school and community each and every day."

-Colleague

The concept is simple: each week on Friday one teacher from across the district is profiled as the honoree. The feature has taken off and there currently is a three-month wait list for anyone nominated.

Teachers are aware (when they get into the profession), that there is a salary cap which is what makes it imperative that the district makes a concerted effort to display their appreciation.



TEACHER RECRUITMENT

CCSD's Office of Human Resources aggressively attacked a potential teacher shortage by creating numerous initiatives and incentives that were approved by the administration and school board.

Communicating their efforts required an inclusive advertising and digital marketing strategy which needed to be executed quickly and efficiently.

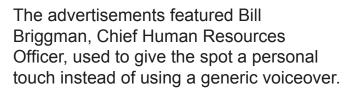
The plan focused on a number of specific measurable goals that used a variety of marketing techniques.

The methods included:

- targeting local radio advertising aimed at the entire tri-county region;
- purchsing billboards at strategic locations across the Lowcountry, highlighting the initiatives and incentives available within CCSD;
- redesigning Human Resources Recruitment Booklet that is utilized at career fairs;
- designing a campaign featuring graphics that were published on social media and the website profiling district highlights and awards for a cohesive message;
- redesigning the <u>TeachinCharleston.com</u> website, an external domain that is used as a recruiting tool for prospective teachers;
- building a new mini-site on the <u>ccsdschools.com</u> website that is solely dedicated to recruiting;
- reorganizing the Human Resources content to separate information that is targeted to potential applicants, in effort to better target content.

RADIO ADVERTISING

CCSD utilized radio in October 2018. This was primarily used as a tool to recruit for the upcoming academic year and of replacement teachers for the current year.



Advertisements ran on four Charleston radio stations of varying demographics.











BILLBOARDS

"TEACH WHERE YOU LIVE"

Two billboards were used on I-26 to market to potential teachers in the Lowcountry.

The locations were specifically chosen because:

- they were high traffic areas;
- normally have a large amount of traffic gridlock, which helped with the goal of appealing to commuters focusing on decreasing their commute time.

The call-to-action website directed visitors to the unique url that was utilized so analytics could easily be measured.







PRINT ADVERTISING



Low unemployment numbers make it hard to recruit all positions, not just teachers.

Additional support was given to attract classifed staff in numerous areas such as facilities, IT, and data clerks.



The HR Recruiting booklet needed to be updated to include the goals and values of the Strategic Plan and most importantly contain the updated approved salary schedules.

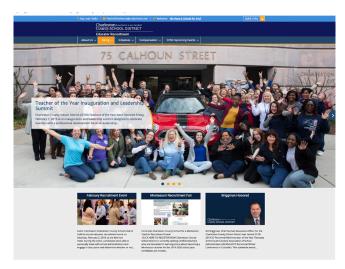


TEACHINCHARLESTON.COM

TeachinCharleston.com has been utilized for a number of years as a recruiting tool for prospective teachers.

The website needed to be redesigned to integrate analytics, update images, refresh content and change to become a more effective template.

The Office of Strategy and Communications worked extensively with Human Resources to ensure that the recruiting website would be a valuable asset to the district's efforts.



CCSDSCHOOLS.COM



CCSD's district website is the major hub of information for visitors, teachers and the community.

The Human Resource recruiting information needs to be visible and prevalent.

The decision was made to create a mini-site hosted on the district domain.

The goal was to:

- provide a dedicated section for job seekers;
- make the information easier to access;
- separate recruiting information from content that was relevant for internal employees and the community.

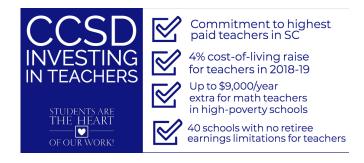
WEB MARKETING GRAPHICS

In a tight hiring market, an organization needs to get creative when communicating their message.

CCSD was eager to convey their competitive advantage by using numerous graphics that summarized these selling points.

The messages were carefully constructed using concise bullet points that reinforced the themes of "Investing In Teachers" and "Award-Winning Schools in Award-Winning City".

The location of Charleston, its events, restaurants and beaches are a characteristics that are beneficial when recruiting quality candidates.





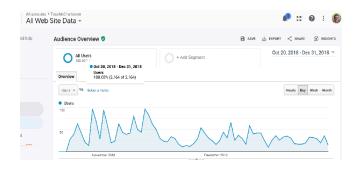
RECAP AND RESULTS

- CCSD started the 18-19 school year with only two teacher vacancies.
- Human Resources now has the ability to measure their web traffic, this is cost
 efficient because their online marketing advertising can be updated with targeted
 content for events such as Recruitment Fairs.
- Rick Hendrick of Charleston will be awarding the 2019 District Teacher of the Year a one year lease for a BMW instead of a Mini Cooper.
- The Office of Strategy and Communications continues to manage the
 <u>TeachInCharleston.com</u> website and has worked with Human Resources to create a
 new site, <u>LeadInCharleston.com</u>.

This site is used to specifically target administrative openings such as principals and district level openings.

The partnership has eliminated the need to pay an external web design agency.





GOOGLE ANALYTICS
Analytics help provides Human Resources
with numbers to make informed
advertising decisions.



LEADINCHARLESTON. COM

A website utilized by CCSD to recruit prinicipals and administrative talent.

CCSD TEACHERS OF THE YEAR ON THE INITIATIVES

"Teachers are public servants that deserve recognition for their hard work and dedication. CCSD is committed to celebrating our teachers and sharing



the Teacher of the Year Awards with the public they serve.

It is amazing to watch students, parents and friends join the celebration on our social media platforms.

Sharing our Teacher's success publicity on social media, and in the news, allows others to see just a glimpse into the hard work and dedication that abounds among our teachers."

Mia Pace 2017 CCSD Teacher of the Year "Being nominated as a Teacher of the Year is a huge honor! Seeing the CCSD TOY's recognized for their commitment to education is priceless!



It is a time of honoring the dedication of these individuals, while recognizing the immeasurable impact teachers truly have on their students, colleagues, and communities.

It is so exciting to have an opportunity to participate in the celebration of these amazing educators, through traditional and non-traditional media outlets, and share in their journey as educational leaders in our profession!"

Stephanie Haecherl
2018 CCSD Teacher of the Year

